

Appendix 1: People and Communities Committee Plan Update

People and Communities Committee Responsibilities include:				
The People and Communities Committee is responsible for the development and implementation of strategies, policies, programmes and projects aimed at improving life at a local level, aligned to outcomes agreed in the community plan and corporate plan. This includes:				
Developing and delivering programmes, events and activities to promote health, safety and wellbeing at a local level.				
<ul style="list-style-type: none"> Administering and enforcing the Council's powers and duties under the Public Health Acts and all environmental health and building related legislation and regulations. Securing and providing adequate provision for the recycling, treatment and disposal of commercial and domestic waste including bulky waste and the collection and disposal of abandoned motor vehicles. Exercising the Council's powers for improving local environmental quality in relation to housing legislation, managing controlled waste, emergency planning and community safety and anti-social behaviour, clean neighbourhoods and other environmental or regulatory issues not falling within other Committees remit. Managing, maintaining and maximising the benefit of the Council's parks, pitches, playgrounds and other public spaces as well as community centres and other indoor facilities. Developing and implementing activities to ensure the delivery of corporate strategies and initiatives in respect of the promotion of health and physical activity, environmental protection, community safety and other such areas under the domain of this Committee. Overseeing the delivery of the Council's frontline services and associated community assets including: Environmental Services; Cleansing; Waste Management; Parks and Cemeteries service (excluding Belfast Zoo, Malone House and Belfast Castle), Neighbourhood and Development Services; Community Services, Community Safety and Emergency Planning. 				

Growing the Economy							
Ref	Activity	2017/18				Responsible	Please provide detailed commentary for activity milestones
		Q1	Q2	Q3	Q4		
1.1 Create employment and opportunity							
1.1.1	Develop local inclusive economic growth actions					Director/ AD's: Nigel Grimshaw Lead: Caroline Wilson	1. Inclusive growth actions will be taken forward as part of the area planning and area delivery approach in Qtr 4.
.1	Integrate inclusive growth actions into local area plans to be delivered in 2018/19						
.2	Develop a resource strategy and prepare for delivery in 2018/19						

Living here							
Ref	Activity	2017/18				Responsible	Please provide detailed commentary for activity milestones
		Q1	Q2	Q3	Q4		
2.1 Improve neighbourhoods							
2.1.1	Design and deliver an integrated and interagency approach to neighbourhood regeneration					Director/ AD's: Nigel Grimshaw Lead: Caroline Wilson	1. The Change DMT are working on the development of a neighbourhood regeneration framework to include a range of key workstreams identified in the Belfast Agenda e.g. employability and skills, health and well-being, community safety, good relations and are currently sharing and learning good practice with Officers from Bradford City Council.
.1	Develop a draft Neighbourhood Regeneration strategy and framework including good relations, safety, health and wellbeing						
.2	Consult on the draft strategy						
.3	Prepare for delivery in 2018-19						
2.1.2	Develop an early interventions and support programme					Director/ AD's: Rose Crozier Lead: Cate Taggart	1. The Play Service and Good Relations Unit have issued a tender for expressions of interest by Early Years organisations to deliver training to the play team in promoting respect between children of different traditions. Training is to be delivered by end of March 2018. 2. Contacts have been established with the Family support hubs to raise awareness of Council's outreach play services and links established with Barnardo's and the Red Cross to develop and implement a rolling play programme for the Syrian families and children who are arriving on a regular basis throughout the year. Programmes are continuing to be delivered in the Belfast Islamic Centre and with Traveller children as well as reaching out to new groups across the city. 3. Links have been maintained with the Family Nurse Partnership and this action will be further progressed in Q3
.1	In partnership with the Early Years Organisation, research and pilot a new intervention for pre-school children in voluntary and community groups.						
.2	Extend the play outreach services to newcomer and hard to reach communities and liaise with the Family Support Hubs to raise awareness of our service offer.						
.3	Develop partnerships with key HSCT professionals to promote and develop our play services to ensure that they reach those families most in need.						
.4	Further develop the Be Playful Programme to target young parents across the city						
2.1.3	Deliver a city and neighbourhood community safety programme					Director/ AD's: Rose Crozier Lead: Alison	1. Belfast (D)PCSP Strategic Plan is currently being delivered with all work streams on target. 2. Project Based Performance Measures (OBA) already in place to report on the contribution projects are making towards agreed outcomes and quarterly reports submitted to funders. 3. Thematic Turning the Curve Exercises (OBA) have been planned (taking place in October/November). These are ASB, Feeling Safer, Sexual Violence, Drugs/Alcohol and Confidence in Policing (including supporting a culture of lawfulness)
.1	Deliver Belfast (D)PCSP Strategic Plan, ensuring alignment to the						
.2	Belfast Agenda Outcomes						
.3	Present quarterly (D)PCSP performance report cards (OBA) to council and funders Ensure integrated delivery of Safer Neighbourhood Officer (SNO),						

.4	Park Warden and AEO services to address community safety issues					Allen	4. Ongoing joint tasking between SNO, Park Warden and AEO staff resources to priority sites taking place with agreed deployments at the weekends and on holidays to maximise resources 5. Council tasking liaises weekly with PSNI to identify those locations needing police support and to plan joint Council/PSNI operations 6. Information Sharing Agreement around Drug and Alcohol Issues and supporting vulnerable people currently being finalised between statutory, community and voluntary partners to improve service delivery.
.5	Improve the integration of council front line ASB services with PSNI (especially at peak times and in priority hot spots)						
.6	Improve existing information sharing arrangements (statutory, community and voluntary) to support more effective service delivery						
2.1.4	Deliver an annual programme of local events and cultural celebrations					Director/ AD's: Rose Crozier Leads: Caroline Wilson, Cate Taggart, Alison Allen	1. This work is ongoing and the activities have been aligned to the Department's Change Programme and will be actioned via the Integrated Working in Communities Project.
.1	Deliver a comprehensive programme of events and activities per area						
.2	Monitor and evaluate events and activities ensuring linkages to outcomes						
2.1.5	Retain Green Flag accreditation for 15 open spaces and apply for accreditation in two more sites					Director/ AD's: Siobhan Toland Lead: Fintan Grant	1. We have successfully retained our 15 green flags 2. We have achieved accreditation for 2 additional green flags
.1	Re-apply to retain Green Flag Accreditation for our current 15 sites;						
.2	Apply for accreditation in two new sites - Tullycarnet Park and Dunmurry Village						
2.1.6	Manage, maintain and animate the Connswater Community Greenway (CCG)					Director/ AD's: Rose Crozier Lead: Stephen Stockman	1. A major milestone was reached with the opening of the final section of the transformative Connswater Community Greenway project. In total the CCG has involved the development of 16km of new foot and cycle paths, improved green spaces, 23 new or improved bridges, 5km of flood walls and embankments, 6 new tourism and heritage trails as well as the C.S. Lewis Square.
.1	Finalise physical works						
.2	Scope and commission sustainability of works at CCG.						
2.1.7	Develop and deliver a social innovation challenge programme					Director/ AD's: Nigel Grimshaw Lead: Stevie Lavery	1. Draft Framework and process has been developed and is currently being tested within the locality planning areas. 2. The future delivery of any innovation programme will be progressed as part of the Council's approach to area working. 3. Inner East and Whiterock have completed an Accelerator Programme, with 3 projects pitching to receive funding. Belvoir & Milltown groups have initiated their accelerator programme. New Lodge accelerator programme will start in quarter 3 4. Successful projects will receive funding in quarter 3
.1	Finalise the Social Innovation Challenge Programme Framework, which includes the delivery of an Accelerator Programmes within locality planning areas,						
.2	Examine the future delivery of innovation programmes within council, as part of the new approach to area working						
.3	Complete the Accelerator Programme in Inner East and Whiterock, and initiate a second programme for New Lodge, Belvoir and Milltown						
.4	Award funding to the successful projects from the Accelerator programme.						
2.2	Improve the city living experience						
2.2.1	Continue to deliver the playing pitches strategy					Director/ AD's: Nigel Grimshaw Lead: Stephen Walker	1. Falls Park is underway, commenced in June 2017 and will be complete in March 2018. 2. The tender for the pitch at Cherryvale was awarded in September 2017. 3. Cherryvale work is scheduled to commence in October 2017, with work scheduled to be completed by March 2018.
.1	Begin work at Falls Park						
.2	Award tender for Cherryvale						
.3	Begin work at Cherryvale						
2.2.2	Deliver the Amateur Boxing Strategy and programme of work					Director/ AD's: Rose Crozier Lead: Cormac McCann	1. Plan drafted by the Steering Group. Resource allocated for some elements to March 2018. 2. Performance and budget monitoring in place. 3. There is no direct Council budget available from April 2018. Steering group meeting in October to consider alternative approaches going forward
.1	Work with governing body to develop action plan for agreed budget						
.2	Monitor and review the delivery of the agreed action plan						
.3	Review performance to determine future support						
2.2.3	Develop and deliver the City Centre Streetscape project					Director/ AD's: Nigel Grimshaw Lead: Siobhan Toland	1. Final draft City Centre Streetscape Strategy & Action Plan Agreed in August 2017. 2. Initial engagement with City Centre Development Team has commenced and will continue to support inter-departmental working and the proactive identification of increased opportunities for more effective partnership working, improved accountability measures whilst influencing enhanced commitment and contribution from external partners.
.1	Develop a City Centre Streetscape Strategy and Action Plan						
.2	Consult and engage with key strategic partners						
.3	Identify increased opportunities for enhanced partnership working in the City Centre						
.4	Implement the agreed programme of work in line with the City and Neighbourhood Change programme						
2.2.4	Deliver city events and activities (Rose week, Autumn Fair, Spring Fair)					Director/ AD's: Rose Crozier Lead: Caroline Wilson/ Agnes	1. Spring Fair, Rose Week & Autumn Fair were successfully delivered as per the planned programme of events. 2. At Spring Fair and Rose Week, charging was again introduced for a select number of the children's entertainment activities and despite the changeable weather, the additional hire
.1	Plan, organise and deliver each event as per plan of work						
.2	Identify and implement methods of income generation						

.3	Evaluate and monitor the success of city events					McNulty	costs for the activities were recovered during both events. 3. Independent research of visitors' perceptions to each of the 3 events revealed high levels of satisfaction namely Spring Fair (98%), Rose Week (97%) and Autumn Fair (90%). The top key improvement suggested for each event was more entertainment for children, better signage and more seating and these will be addressed going forward for 2018.
2.3 Improve community relations							
2.3.1	Deliver an integrated plan to improve good relations					Director/ AD's: Rose Crozier Lead: Nicola Lane	1. Allocation of £510,000 confirmed from the Executive Office towards the District Council Good Relations Action Plan 17/18. 2. Activities including allocation of Tranche 1 Grant Aid funding, Decade of Centenaries Programme, Expressions of Interest for work on Interfaces, commissioning of work relating to racism in schools have been undertaken. 3. Reports are prepared for the Shared City Partnership (SCP) on a monthly basis
.1	Receive confirmation of the letter of offer from DoJ for Shared City Action Plan						
.2	Deliver and commission activities outlined in the plan						
.3	Evaluate the plan and report on progress to the Shared City Partnership						
2.3.2	Develop and deliver an interfaces programme					Director/ AD's: Rose Crozier Lead: Nicola Lane	1. DoJ advised in August that they would not be providing funding for Councils in this financial year 17/18. 2. Given this decision, work on interfaces will be delivered through the Good Relations Action Plan under the themes of Shared Space and Safe Communities.
.1	Receive confirmation of funding from DoJ						
.2	Recruit staff to deliver projects						
.3	Deliver and evaluate programme and outcomes contained within programme						
2.3.3	Secure Peace IV funding to design and deliver a shared space programme					Director/ AD's: Siobhan Toland Lead: Nicola Lane	1. Council was advised in September of an indicative funding allocation. 2. Work is being undertaken to fulfil the conditions required prior to a Letter of Offer being received.
.1	Receive confirmation of funding						
.2	Fulfil conditions of Letter of offer						
.3	Launch event						
2.4 Reduce life inequalities							
2.4.1	Develop and deliver and integrated plan to address health inequalities across the city					Director/ AD's: Rose Crozier/ Siobhan Toland Leads: Caroline Wilson/ Valerie Brown/ Cormac McCann	1. The review is complete. Planning document with priority areas for action linked to delivery of the Belfast Agenda agreed by three sponsoring Chief Executives (BCC, PHA, BHSCT). BSP planning event organised for 26 th October 2017. 2. Project Board established and general agreement reached on a number of key components of the Crisis De-escalation and Street Triage services to be tested. Funding secured for pilots this year and in kind costs secured. The Crisis De-escalation pilot will test a joint team approach between C&V and statutory services in the city. The model will include out of hours provision for individuals in emotional / social crisis. The Street Triage service will also include out of hours provision for individuals in emotional / social crises and will test a joint team approach between NIAS and PSNI services in the city (with CPN-type input and support) 3. Successful launch, attended by over 120 people representing numerous organisations and sectors across the city 4. Consultation work-shop held, review of existing plan completed and new draft Emotional Resilience Action Plan produced. Consultation process underway. 5. Slight delay, with the September strategic discussion event put back to 16 th Oct. 6. The first meeting of the task and finish group will take place in November. Format for developing pledge agreed. 7. The first meeting of the task and finish group will take place in November. Format for developing pledge agreed. 8. The first meeting of the task and finish group will take place in November. Format for developing pledge agreed. 9. CMT and Committee approved the request for Belfast to join the global network of learning city. Clarification now required on how this work will be taken forward before proceeding with application. 10. Small grants scheme for 2018 Belfast Festival of Learning launched 10 th Oct. 11. Work schedule developed and to be presented to thematic group on 24 th Oct. 12. Delivery Partners in Place for EBA phase 1. EBA phase 4 designed for October launch. Sports Awards plans in place, sponsor support required to support budget 13. Belfast Club Mark scheme slowing as more governing bodies schemes are rolled out 14. Support for Sport fully allocated across two tranches to include ring-fenced boxing events fund
.1	Drive and support the work of Belfast Strategic Partnership (BSP) in tackling inequalities across the city and launch the BSP delivery plan						
.2	Work with partners to develop a pilot integrated crisis response service and street triage mental health pathway for the city						
.3	Launch the Take5 Toolkit and training programme and the findings of the Have Your Say Emotional Wellbeing Survey						
.4	Work with partners to develop and deliver a revised Emotional Resilience Action Plan						
.5	Organise and facilitate a meeting between Councillors and partners to determine the key actions required to reduce suicide in the city, improve access to services and to effectively address the links between suicide and addiction						
.6	Work with partners to develop and deliver Pledge 2 of Get Active Belfast (Active Travel Action Plan)						
.7	Work with partners to develop and deliver Pledge 4 of Get Active Belfast (Physical Activity Referral Action Plan)						
.8	Work with partners to deliver Pledge 6 of Get Active Belfast (Community based activities and nutrition Action Plan)						
.9	Work with partners to develop a high level learning city plan for Belfast						
.10	Coordinate the 2018 Belfast Festival of Learning						
.11	Work with partners to support organisations to incorporate the Learning Charter principles within internal and external planning						
.12	Deliver the Every Body Active 2020 programme and Belfast Sports Awards						
.13	Implement the club mark scheme						
.14	Manage the Support for Sport fund						
2.4.2	Manage the strategic partnership with GLL and deliver integrated health targets					Director/ AD's: Rose Crozier	1. Governance and risk management has progressed well and rapidly throughout the first half of 2017/18. Risk assessment has been downgraded in recognition of governance measures now in place. Most risk actions have been completed and reflected in the expansion of the
.1	Continue to develop and build on current progress in relation to						

	governance and risk management of the BCC/ABL/GLL tri-partite contract arrangements					Lead: Noel Munnis	control measures detailed on MK Insights.
.2	Review and amend the performance reporting programme and KPI measurements reported to ABL						2. Performance reporting programmes have been reviewed and a new KPI spreadsheet agreed for 2017/18. Significantly, centre by centre KPI analysis is now available and subject to increasing scrutiny and challenge.
.3	Implement the new 2017-2020 ABL Business Plan and integrate actions into the annual compliance calendar						3. ABL business plan (2017-2020) formally approved by ABL and BCC in April & May 2017 respectively. Action plan now integrated into the annual contract compliance calendar.
.4	Develop robust scrutiny and challenge in relation to GLL business plans and reported KPI data						4. As in point 2 above. In addition to more in-depth KPI data and increased scrutiny, focus is now evident on joined up development planning in relation to GLL business plans for pricing, marketing, programming, etc. In particular, business plans and change proposals are now required to include specific output/ impact projections.
.5	Further develop contract compliance assurance checks and report on key BCC/GLL policy and procedure alignment						5. A robust contract compliance governance programme is now fully in place with an annual compliance calendar used to underpin ABL/GLL actions, reports and business plans.
.6	Ensure that all performance measures, and in particular health outputs, are built around the strategic aim of 'more people, more active, more often'						6. Performance measures, and in particular health outputs built around the strategic aim of 'more people, more active, more often' now feature prominently in quarterly KPI reports, internal GLL/BCC management meetings, the current ABL Business Plan (2017-2020) and in the Aquatics Strategy (currently under development). It is anticipated that this will remain under review/ development, continue to grow and become increasingly central to the key outputs.
2.5 Enable active, healthy and empowered citizens							
2.5.1	Deliver and monitor the volunteering strategy and action plan					Director/ AD's: Rose Crozier Lead: Cate Taggart	1. Terms of reference for the Steering group have been prepared. A paper seeking approval for the establishment of the Steering Group and appointment of SRO has been prepared for consideration of DMT/CMT in November 2017. Draft Action Plan for the implementation of the Volunteering Policy has been developed in partnership with Volunteer Now. Awaiting the formation of the Steering group and appointment of an SRO.
.1	Establish steering group to oversee the implementation of the Corporate Volunteer Policy						2. The Volunteer management process has been piloted. This is currently being reviewed.
.2	Pilot 10 stage volunteer management process within Community Services						3. The baseline study has yet to begin, awaiting the formation of the steering group to help facilitate the cross department/service engagement, communication and training.
.3	Carryout a baseline study of council departments and units in relation to their use and management of volunteers						4. – 5. The information management system utilising new technologies and Sharepoint is currently being developed following the review of the pilot Volunteer Management Process.
.4	Develop appropriate management information and analysis systems						
.5	Use new corporate information technology platforms, design a shared filing protocol						
.6	Monitor and evaluate the impact of volunteers in the delivery of services						
.7	Promote active volunteering within council.						
.8	Support and advise council departments and units to implement volunteer management systems and processes						
2.5.2	Review and realign neighbourhood grant funding					Director/ AD's: Rose Crozier Lead: Jacqui Wilson	1. The Terms of Reference have been developed and we are now agreeing a SRO and team to ensure that the appropriate parts of the council are involved going forward. Consultants to take this work forward will be appointed in due course.
.1	Agree the Terms of Reference for the corporate review of grants						
.2	Engage the consultant and input into the analysis and report						
.3	Agree recommendations with CMT						
.4	Implement the recommendations						
2.5.3	Review and deliver the Growing Communities Strategy					Director/ AD's: Rose Crozier Lead: Ricky Rice	1. The internal working group have agreed that the strategy is sound, but that a focused (phased 2) action plan needs developed, aligned to the Belfast Agenda and the C&N Services change principles. We are on target to present to DMT in Autumn and then CMT and Committee shortly after. The phase 2 action plan will cover the next 2-3 years and will be followed by a phase 3 action plan up to 2022. The operational requirements continue to be managed through the City Park Manager.
.1	Review and update the Growing Communities Strategy and action plan						
.2	Present draft Growing Communities Strategy to Committee						
.3	Consult on draft Strategy						
2.6 Provide fit-for-purpose city services							
2.6.1	Continue to deliver the C&NS Departmental Change Programme					Director/ AD's: Nigel Grimshaw Lead: Michael McAtackney	1. JDs in draft form, working with HROD on process for filling the posts, subject to CMT approvals. Initial aim to have people in post for Q4; however now aiming for Q1 2018/19.
.1	Deliver Tier-3 management structure						2. All projects are ongoing.
.2	Continue to work on service integration, structural change and efficiency projects						2.1 Deloitte commissioned end-July, with report scheduled to go to CMT in November.
.2.1	Develop Customer Model <ul style="list-style-type: none"> Develop Outline Business Case for the delivery of a corporate approach to Customer Focus 						2.2 Ongoing (baselining undertaken, OBC report due).
.2.2	<ul style="list-style-type: none"> Examine and develop options around potential channel shifts 						2.3 To be prioritised, pending OBC / blueprint recommendations.
.2.3							2.4 Draft customer strategy rationale due in early 2018.

.2.4	<ul style="list-style-type: none"> Undertake business-process analysis and develop options Develop Corporate Customer Focused Strategy 						
2.6.2	Develop and deliver an area based approach and planning framework						
.1	Engage with AWG and area partnership boards						
.2	Review area working approach						
.3	Devise area planning framework narrative and model						
.4	Develop an asset operating framework and investment plan inc pitches, community assets						
.5	Prepare to deliver the area planning model						
2.6	Provide fit-for-purpose city services						
2.6.3	Deliver the bereavement improvement programme (including crematorium and cemetery development)						
.1	Develop Plot Z1 (baby public) memorial						
.2	Continue to work on the strategic crematorium and cemetery development						
.3	Continue to monitor the implementation of the memorial management policy						
2.7	Support young and older people						
2.7.1	Develop an Age Friendly Action Plan 2018-2021 through HASP and deliver programmes of work to support older people and encourage active ageing						
.1	Age Friendly Belfast 2017 and Beyond -Convention/Stakeholder event						
.2	Produce draft plan and complete public consultation						
.3	Final plan reported to Committee and submitted to WHO						
.4	Deliver positive ageing month						
.5	Review and develop action plan to ensure our services are Age Friendly						
2.7.2	Develop and deliver an integrated children and young people framework and programme of work						
.1	Promote engagement through the youth forum campaign programme						
.2	Review summer activity provision to shape future outcomes based CYP activity plan						
.3	Scope CYP programme of activities across department to identify opportunities for collaborative working and service delivery, identify gaps and improve partner delivery models						
.4	Review and update CYP engagement plan						
.5	Continue to monitor and review the CYP evidence based approach and outcomes						

Director/ AD's:
Nigel Grimshaw
Lead: Caroline Wilson

1. Nigel Grimshaw will be taking over as lead Chief Officer of the AWGs from Gerry Millar
2. Initial thinking around area planning and working is that it is linked to Peace IV and compliments other pieces of new and existing capital and programming work.
3. The C&NS functional model is still 'as is' and HR are currently finalising the JD's for the tier below the AD's, which will hopefully be in post by April 2018.

Director/ AD's:
Siobhan Toland
Leads: Jacqui Wilson/ Claire Sullivan

1. As a result of the feedback from ongoing consultation and engagement with relatives of those buried in the plot, Members have agreed to revisit the design brief for this project. A focus group, made up of relatives of those buried in the plot, has been established of relatives. This focus group will inform Members on their views of proposed designs and they will hold their first meeting in Qtr 3.
2. Work continues to progress around the development of the financial models for the various options for additional cremation facilities. Initial discussions have taken place with neighbouring Councils around potential opportunities for joint working in relation to crematoria and cemetery development
3. Ongoing engagement is taking place with grave owners and memorial sculptors. A review of the policy is ongoing and the findings of this will be brought to the Members in Qtr 3

Director/ AD's:
Siobhan Toland
Lead: Damian Connolly

1. The Age Friendly Belfast 2017 event took place on 26th June as planned.
2. There has been minor time slippage on the development of the Age Friendly action plan but nothing critical.

Director/ AD's:
Rose Crozier
Lead: Cate Taggart

1. 40 young people from across Belfast are engaged regularly in the 2016-2018 youth forum. In May 2017 young people launched their research 'Poverty: It's not a choice' and have been actively engaging with elected members and decision makers within Council around their recommendations in the report. The Youth Forum has also been working with NI Youth Forum and Children's Law Centre to plan a new youth led mental health campaign called 'The elephant in the room.'
2. Summer provision for young people continues through Ur City 2 grant which is issued to each of the 14 NRP's in Belfast and is dedicated to children and young people programmes and activities in communities. Work is underway within community services to consider actions for a summer scheme improvement plan based on the evaluation and feedback from previous years.
3. The scoping exercise across City and Neighbourhoods has been completed and the wide range of service delivery to children and young people and their families has been captured. Already this has resulted in more collaborative working for example with the Play team delivering play sessions for a grandparents day in one Botanic Gardens and the joint bid with Good Relations to build capacity of the play staff.

City development							
Ref	Activity	2017/18				Responsible	Please provide detailed commentary for activity milestones
		Q1	Q2	Q3	Q4		
3.1 Protect and enhance our environment and built heritage							
3.1.1	Develop and deliver the open spaces strategy					Director/ AD's: Nigel Grimshaw Leads: Caroline Wilson/ Karen Anderson-Gillespie	<ol style="list-style-type: none"> All relevant internal (BCC) and external local, regional and national strategies, policies and programmes, with an impact on the new Open Spaces Strategy have been reviewed. Pre engagement took place with the strategy oversight group (internal stakeholders) and a vision and objective setting workshop took place with the strategy advisory group (internal/ external stakeholders) on the 14 September. Current open space provision has been audited, mapped and assessed and future open space provision has been projected based on the demand for new open spaces based on POP population growth predictions. A strategy advisory group is currently scheduled for the 24 November 2014 to look at opportunities and priority actions.
.1	Develop the policy framework						
.2	Audit, map and assess current and future open space provision						
.3	Identify opportunities and develop action plan						
.4	Develop final draft of strategy and consult						
.5	Finalise strategy						
3.1.2	Develop and implement the local biodiversity action plan					Director/ AD's: Nigel Grimshaw Leads: Orla Maguire	<ol style="list-style-type: none"> Relevant internal and external local, regional and national strategies, policies and legislation, with an impact on the new Local Biodiversity Action Plan have been reviewed. Data has been requested from stakeholders, organisations and individuals to identify the biodiversity resource across Belfast. A GIS database is being developed of any data acquired. There is a lack of data across most habitats and species and a report on issues and recommendations is being developed. Pre consultation undertaken with organisations and individuals on the selection of habitats and species for action. A workshop was held on the 23 June to review the objectives, the proposed habitats and species and identify potential actions and leads.
.1	Develop policy framework						
.2	Carry out audit of biodiversity across Belfast						
.3	Develop an action plan to include resources						
.4	Develop draft strategy and consult						
.5	Finalise strategy and prepare for implementation						
3.1.3	Develop a 10year Strategic Waste Plan (The Waste Framework)					Director/ AD's: Siobhan Toland Lead: Tim Walker	<ol style="list-style-type: none"> Consultation research is currently being conducted (i.e. Oct-Dec) to inform public consultation phase which is due early next year. Given capital cost implications arising from the Waste Framework, a paper is being prepared in Q3 outlining costs for submission to the Financial Oversight Board. No reports are expected to be presented to Committee till this step is finished. In September, the DfI granted permission for the proposed waste treatment solution at Hightown Quarry. Arc21 are now determining the next steps in the procurement exercise and conducting the necessary discussions with the contractor (Indavar) to finalise submission of a valid bid. Delivery of the collaborative work on the SIB/DOE/NILGA group continues and at the meeting in September an operational delivery mechanism was suggested which is being led by the NIEA. This will assess the different strands and propose mechanisms to deliver them.
.1	Develop a 10+ year Strategic Waste Plan "Waste Framework" with high-level costed actions						
.2	Continue to progress arc21 in the context of the Strategic Waste Plan						
.3	Synchronise delivery of the collaborative work of NILGA/SIB/DOE						
3.1.4	Implement the circular economy programme of work					Director/ AD's: Siobhan Toland Lead: Tim Walker	<ol style="list-style-type: none"> Following discussions within the group, and presentation to the WPIG, it was agreed that the framework would be completed in the form of a slide-deck. This is due to be completed before end of Q3 for consideration by CMT, As part of the above, each of the services has identified key actions which can be delivered to support the emerging objectives of Resourceful Belfast and these will be included as part of the framework document.
.1	Develop a strategic circular economy framework – "Resourceful Belfast"						
.2	Implement a programme of work to deliver the circular economy for Belfast						
3.1.5	Continue to support and progress HLF funding applications to restore and animate city assets including Tropical Ravine, City Cemetery and Templemore.					Director/ AD's: Nigel Grimshaw Leads: Caroline Wilson/ Maria McAleer	<p><i>Together with Property and Project, we are supporting the delivery of the following:</i></p> <p>Tropical Ravine (1 -3)</p> <ul style="list-style-type: none"> Large plants now returned – planting plan continues through winter 2017 Stakeholder engagement continues – site visits with stakeholders scheduled for October 2017 – February 2018. <p>City Cemetery (4 – 8)</p> <ul style="list-style-type: none"> A fully integrated project team is now in place including Conservation Architects, Interpretive Planners, Activity Planners and Business Planners. Designs for the new visitor centre have been developed to RIBA2 alongside a new Conservation Plan, Management and Maintenance Plan, Activity Plan and Business Plan for the site. The current deadline for the Stage 2 application is 15th December 2017 and project is on target to achieve this. <p>Templemore (9 to 10)</p> <ul style="list-style-type: none"> An Integrated Consultancy Team (ICT) and Interpretive team were appointed in September
.1	<i>Tropical Ravine</i> Implement planting plan for Tropical Ravine.						
.2	Engage with Friends of Botanic Gardens and all other stakeholders to implement an engagement process						
.3	Agree opening date for Tropical Ravine.						
.4	<i>City Cemetery</i> Continue to work through the development phase.						
.5	Support the development of Conservation, Management, Maintenance & Biodiversity Plans						
.6	Develop plans for the potential physical build (visitor/education space)						

.7	Continue to carry out community and stakeholder engagement						2017 and are now supporting the development of the project in advance of a round 2 application being submitted to HLF, which is currently programmed to be submitted in summer 2018. Discussions are ongoing with the Templemore Users Trust
.8	Submit Stage 2 application						
.9	<i>Templemore</i> Support the development of a service delivery contract approach with Templemore Users Trust to deliver outcomes in line with the Leisure Transformation Programme.						
.10	Appoint physical and Interpretive design teams						
3.1.6	Deliver the neighbourhood dimension to the Belfast Resilience Programme					Director/ AD's: Nigel Grimshaw Lead: Cate Taggart	1. Work on this activity is pending recruitment of the Resilience Director.
.1	Support the work of the internal programme support team						
.2	Contribute to the development of the programme of work						
.3	Support the development of the Resilience Strategy and deliver the neighbourhood dimension of the implementation Plan						